

#### February 10, 2022

#### To,

#### Listing Compliance Department, National Stock Exchange of India Limited

Exchange Plaza, Plot no. C/1, G Block, Bandra Kurla Complex [BKC], Bandra (E), Mumbai – 400 051, Maharashtra, IN

#### Symbol: MACPOWER Series: EQ ISIN: INE155Z01011

#### Sub: <u>Investor Presentation</u>

Respected sir/ Madam,

With reference to the captioned subject we, Macpower CNC Machines Limited [the "company"] are submitting herewith updated Investor Presentation for all the stakeholders of the company.

Kindly take the same in your record.

Thanking you.

Yours faithfully For MACPOWER CNC MACHINES LIMITED

S/d

KISHOR KIKANI Company Secretary

Encl: a/a





sales@macpowercnc.com



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## Macpower CNC Machines Limited

## **Q3 & 9MFY22 Investor Presentation**

Refer to disclaimer

NACPOWER CA

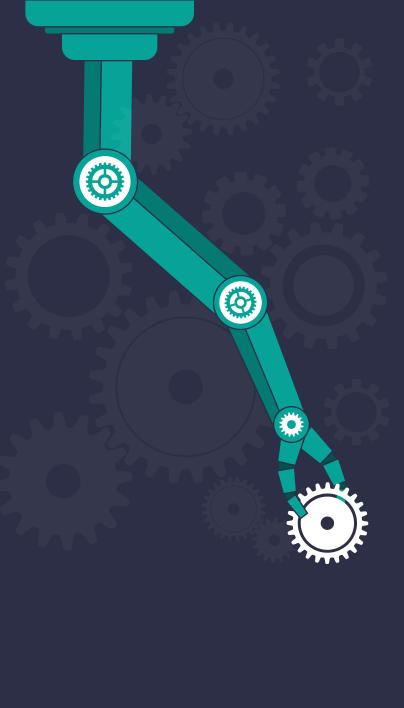


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Quarter Performance highlights | Financial overview | Order book

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#### Way Forward

Future growth strategy & drivers | Competitive Advantage | Our ESG Efforts

#### About Us

Company Profile | Our Journey | Key Management | Our Network | Infrastructure

**Business Overview** 

Competitive strengths | Key sectors, clientele & range of products

**Industry Overview** 

What are CNC Machines | Market size & opportunity | Competitive advantage







PAT MARGIN 7.25% 367 bps YoY

Order book: Revenues 1.7x H1 FY22 1.1x 9M FY22





#### Highest ever machine sales – Year to Date

The company has manufactured and sold highest ever machines year to date at 756 machines. This is our highest ever nine month execution which has led to strong Revenue, EBITDA, PAT growth YoY for 3Q & 9M FY22



#### **Growing Order Book**

Unexecuted order book as of December 31, 2021 stood at Rs 1,449 mn, which is 1.7x H1 FY22 and 1.1x 9M FY22 sales.



**Backward integration (BI):** BI efforts taken in FY20 have started to bear fruit with **improvement in EBITDA margin** and with further upside potential (operating leverage) with growing execution.

Company is targeting *Sustainable Profitable Growth* over the next 3-5 years.



"NEXA" Vertical for premium products: Order for one machine for HMC and VTL received during the quarter for machines valued at Rs 8.7 mn and Rs 4.2 mn respectively.



PARTICULARS (INR mn)	3QY22	2QFY22	3QFY21	ΥοΥ%	9MFY22	9MFY21	ΥοΥ%
Revenue from Operations	480.5	527.5	346.4	38.71	1,353.2	628.8	115.2
Total Expenditure	426.7	463.8	316.6	34.78	1,200.6	578.6	107.5
EBITDA	53.8	63.7	29.8	80.51	152.7	50.2	204.1
EBITDA Margin	11.20%	12.08%	8.60%	+259 bps	11.28%	7.98%	329.7 bps
Other Income	0.7	1.2	1.6	-54.06	3.9	2.1	83.3
Depreciation	7.2	6.9	6.5	11.00	20.7	19.8	4.5
PBIT	47.3	58.0	24.9	90.00	135.8	32.5	317.9
Interest	0.5	0.5	0.3	76.00	1.2	1.4	-13.1
РВТ	46.8	57.5	24.6	90.17	134.6	31.1	332.8
Тах	11.9	13.9	12.2	-2.06	42.6	5.3	703.7
PAT	34.8	43.5	12.4	180.92	92.0	25.8	256.6
PAT Margin	7.25%	8.25%	3.58%	367 bps	6.80%	4.10%	+269 bps
EPS	3.48	4.35	1.24	180.92	9.20	2.58	256.6



Order book (as on 31 December 2021)	Q3FY22		
Description	No. of Units	Value (INR Mn)	
Opening order book (01.10.21)	758	1367.55	
Private orders received	281	499.09	
Private orders executed	252	420.56	
Govt. Order Received	21	52.61	
Govt. Orders Executed	12	49.27	
Unexecuted order book (31.12.21)	796	1449.42	
Tenders & Bids Submitted			
Domestic	1785	2700.00	
Tender	292	1251.77	
Total Bids Submitted	2077	3951.77	
N-95 Masks	736,000	10.82	



Туре	Status	Number of Machines (Nos)	Total Value of Orders (Rs)	Advance received against orders (Rs)
				Domestic
Turning Center	Order Received	599	908,276,983	44,162,017
VMC	Order Received	165	416,088,796	19,001,333
НМС	Order Received	1	8,700,000	500,000
VTL	Order Received	1	4,200,000	151,000
Tender	Order Received	30	112,150,912	-
Total Order Book		796	1,449,416,691	63,814,350
Tenders & Bids Submitte	ed			
Domestic	Bids Submitted	1,785	2,700,000,000	-
Tender	Bid Under Evaluation	292	1,251,771,129	-
Total Bids Submitted		2,077	3,951,771,129	-

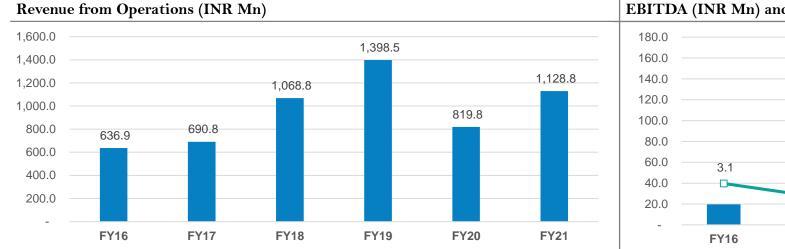
Note: All values are excluding Taxes



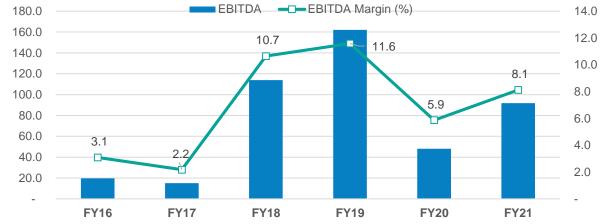
PARTICULARS (INR Mn)	FY17	FY18 (IPO)	FY19	FY20	FY21
Revenue From Operations	690.8	1068.8	1398.5	819.8	1128.8
Total Expenses	675.7	954.9	1,236.4	771.7	1037.0
EBITDA	15.1	113.8	162.0	48.1	91.8
EBITDA Margin	3.0%	10.7%	11.6%	5.87%	8.13%
Other Income	5.3	6.0	33.0	5.5	3.5
Finance Cost	4.0	2.1	2.4	3.7	1.7
Depreciation	6.6	10.2	11.8	10.8	26.0
Profit before Tax	9.7	107.5	180.8	39.1	67.6
Тах	1.8	37.1	54.4	11.8	7.3
Profit after Tax	7.8	70.4	126.5	27.3	60.3
PAT Margin	1.1%	6.6%	9.0%	3.3%	5.34%
Earnings per share (Rs)	13.1	7.2	12.9	2.78	6.03

## Key charts (Annual)

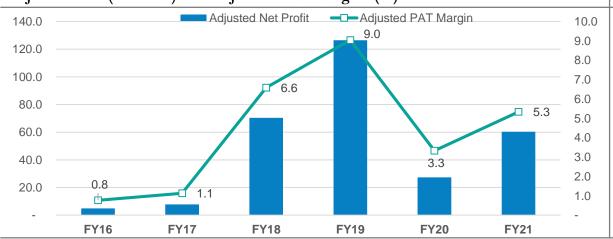




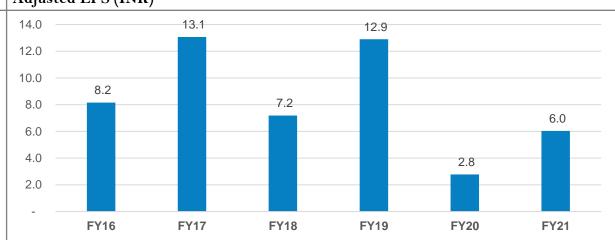
EBITDA (INR Mn) and EBITDA Margins (%)



#### Adjusted PAT (INR Mn) and Adjusted PAT Margins (%)



#### Adjusted EPS (INR)







## **Plant Expansion**

The company is in the process of setting up an adjoining unit for increasing production capacity of CNC Turning Machine Soft Jaws, stores and servicing.

## Incr. capacity by 25%

The company is debottlenecking to increase machine manufacturing from 1000-1200 machine per annum to 1300-1400 machines per annum.

## Growing order book

Import replacement & growing domestic demand auger well for a growing order book.

## NEXA Group

The company has setup a NEXA group to focus on the sales and marketing of high value machines comprising VTL, HMC, etc and high end VMC machines. All efforts are targeted to achieve a growth of +25-30% CAGR\* over a period of 5 years

### Automation

Increasing share of electrical components, general engineering and automation with a vision towards industry 4.0

## **Government** initiatives

- Domestic manufacturers to get preference for govt. tenders below Rs 200 cr
- PLI scheme and import substitution to drive demand for CNC machines





## Lowest cost producer

Amongst all its peers, Macpower is the lowest cost producer, generating amongst the **highest EBITDA and PAT margin in the industry** 



## High Asset Turnover

Asset turnover for the company currently stands at ~3x and can go up to 5x in the current plant – **one of the highest amongst its peers** 



## Zero Debt, FCF Positive

Macpower is one of the few **net debt negative** companies in the sector and has generated **positive free cash flow** since FY2017-18



## Best Return Ratios

ROE of +24% and ROCE of +30% is amongst the highest vis-a-vis peers and displays the working capital efficiency of the company.



## High promoter holding

Promoter holding stands at 73.0% as on Dec'21, up from 70.07% as of Dec'20 and 72.56% as of Mar'21. In the past, promoter has been averse to taking dividend, even as minority shareholders were allotted the dividend



## Widest range of products

With 9 product categories, 27 variations and 60+ different models, the company has the widest range of offering amongst peers

## **Our ESG efforts**





- Installed roof top solar plants at factory totalling 200 KW which has reduced our day time power consumption by 20% and aim to reach a level of 50% power savings during day time.
- Zero Liquid discharge facility



- Meal is provided to all plant employees, everyday.
- Mask manufacturing setup to support India's fight against covid several thousands of N95 masks (ISI marked) distributed to under privileged sections of the society. Company's masks are ISO, ISI, FDA and CE Certified.
- India's FIRST PPE KIT manufacturing Seam Sealing Machine



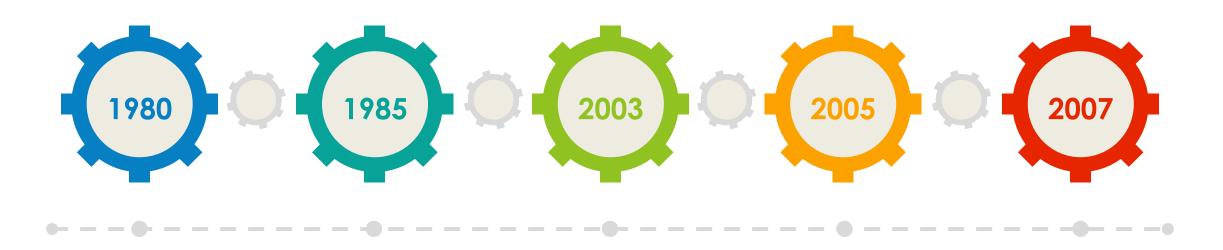
- Well diversified Board of Directors with 6 number of directors out of 3 being independent directors
- Promoters have strong techno commercial understanding of the business ably supported by the Board of Directors for future growth and shareholder value creation
- Robust internal control and checks through well defined systems and processes to ensure highest standards of reporting for our clients
- Independent Director Chairs the Nomination & Remuneration Committee; Audit Committee as well at Stakeholder Relations Committee.





- Established in 2003, Macpower CNC Machines Limited is engaged in the manufacture of Computerised Numerically Controlled (CNC) machines under 9 different product categories.
- It has a CNC Machine manufacturing unit in an area of around 4 acres at Metoda G.I.D.C., Rajkot, Gujarat (India).
- The company listed (IPO) in 2018. Proceeds of the issue were used to help the company backward integrate into the manufacture of Machining components and enhance production capacity.
- The company is now looking to further backward integrate, using internal accruals, to develop state of the art patterns for different machine models which will lead to cost reduction, further quality improvement, productivity and help increase overall production.
- Macpower currently offers the widest range of **9** different product categories namely Turning Center, Twin Spindle Turning Center, VMC, Twin Spindle VMC, TurnMill Center, HMC, VTL, DTC, Grinder, **60+** different models serving **27** industry segments with **8000+** installations to date.
- It has sales and service in **37** cities serviced through **107** qualified engineers and **9** business associates.
- The company today has a capacity to manufacture 1000-1200 machine per annum and is further debottlenecking to manufacture 1300-1400 machine per annum.





#### Setup

Established as Modern Machine Tools to trade in small machine tools.

#### **Small beginnings**

Started manufacturing unit for conventional machines.

#### **CNC Machines**

CNC Machine assembly unit setup seeing the growing need for precision and productivity.

Macpower CNC Machines Pvt Ltd was incorporated.

#### Machining

In house machining capability developed

#### USP

Developed models with advantages of our own USP



#### **Global launch**

Launch of Multi tasking machine in EMO - Germany

#### Expansion

Expansion of manufacturing facilities & product categories to meet growing demand

#### **Going Public**

Company raises money through IPO for backward integration for growth and margin improvement. Company listed on NSE SME Emerge Platform

#### **Backward integration**

Company backward integrated (**BI**) - setup inhouse machining facility, sheet metal work and powder coating plant with ability to make & supply 1000-1200 machines pa. **Company migrated to NSE main board platform.** 

#### Growth

Debottlenecking to 1300-1400 machines. NEXA Group for sales and marketing of high end and high value machines.





## **Mr. Rupesh Mehta**

## Promoter, Chairman & Managing Director

Rupesh Mehta has an experience of more than 25 years in the Machine Tool Industry. He holds a degree in Bachelor of Commerce from Saurashtra University. He looks after all the corporate decision and is responsible for the entire business operation of the company.

#### Major landmarks of his journey:

- Executive Director Indian Machine Tools Manufacturers Association
- Former President Rajkot Machine Tool Association
- Former Treasurer Rajkot Chamber of Commerce
- Former Director Rajkot Engineering Association





Mr. Nikesh Mehta

## Promoter & Whole-Time Director

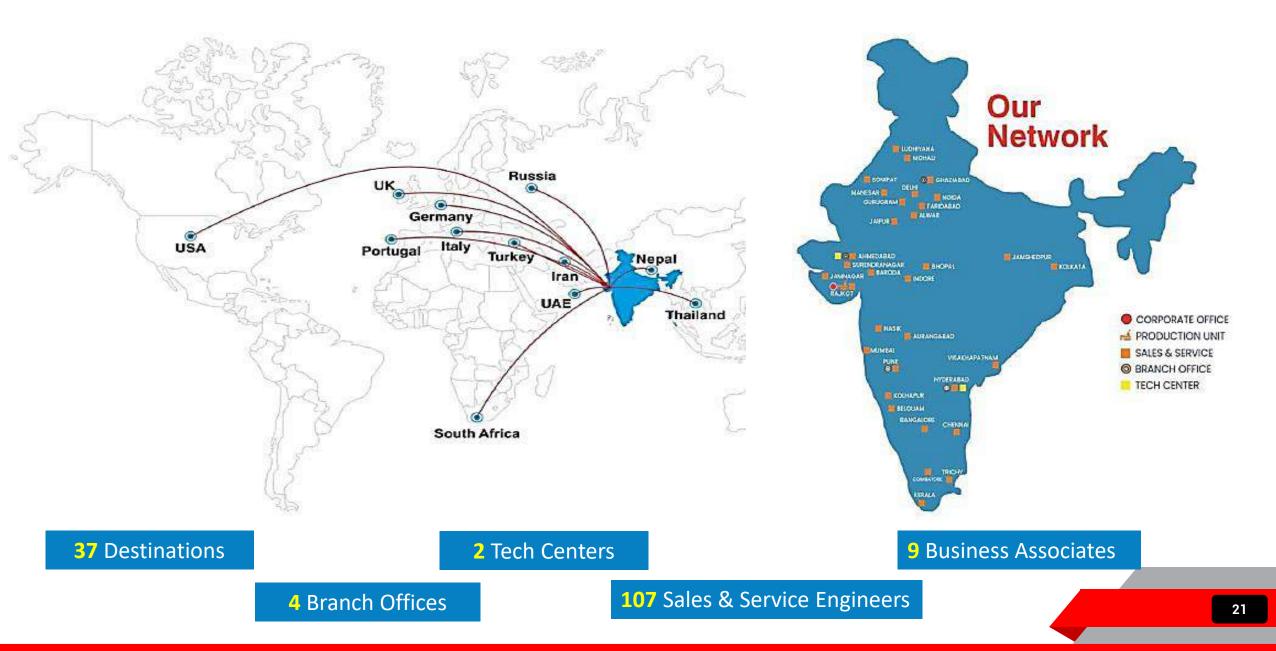
Nikesh Mehta has an experience of around 14 years in the Machine Tool Industry. Nikesh Mehta holds a degree in Bachelors of Commerce from Saurashtra University.

His scope of work includes looking after the Machine Shop, Application Department (conducting trials on machines) and the Purchase department of the company.

He is also looking after production related activities to streamline them to meet growing demand.

**Our Network** 





## Infrastructure





Head Office & Plant



#### Corporate office



Manufacturing plant



**R&D Centre** 



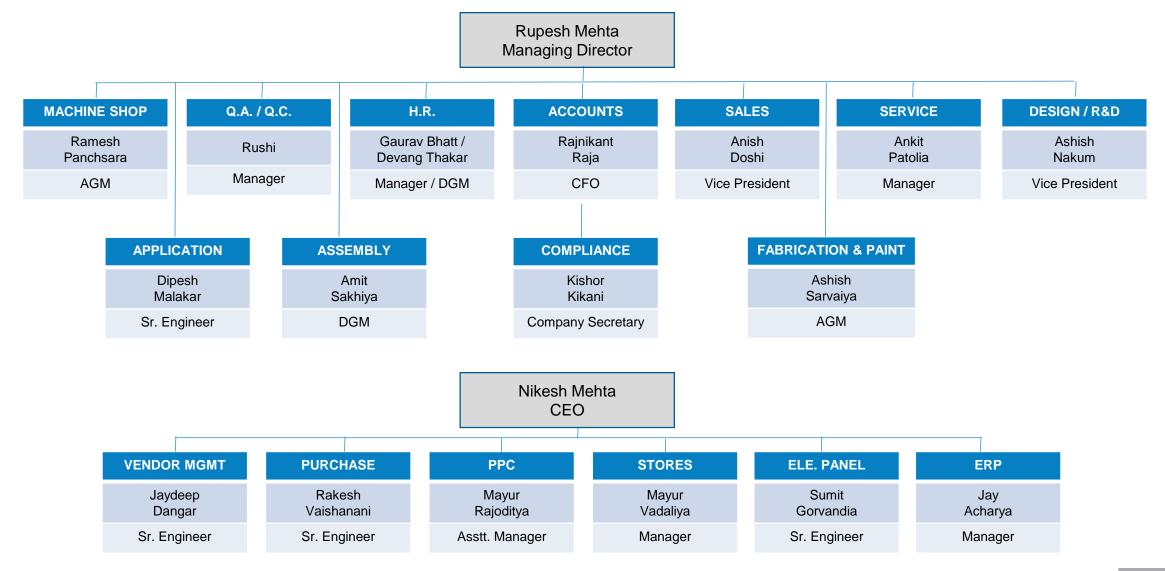
Hyderabad Tech Centre



Ahmedabad Tech Centre

## **Organisation Structure**



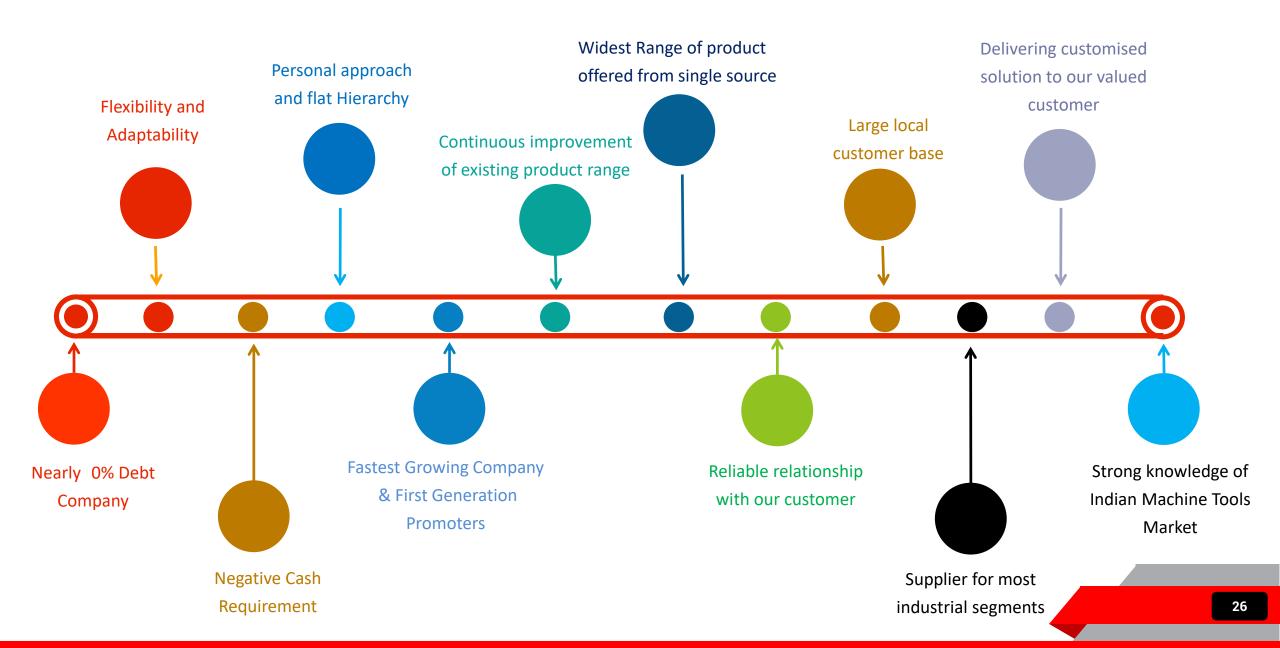












## **Key Clientele at a Glance**



SENEROIL A. In this interiority

**Rinox Engineering** 

JPan

Tubular

KONECRANES

Kone Cranes

**Engineering / Capital Goods** 

Eneroil

Offshore

DEASE FIRE

CEASE FIRE

and 775 more .....

Agriculture

Chembron Science.

Auto / Auto Ancs	Defence / Aerospace	Engineerin	
alyani Forge Varroc Seinumero Nirman Kanemitsu	Gun And Shell Factory HVF, Avadi Ordinancie Factory Medak	Graphite Nirlep	
7R# 2	(2) (2) (2) (2)		
TRW Fuji Serina, SSB Engineers Vinayak Thailand Engineers	DRDO Rifle Factory, Opto Indian Ordnance TBRL Ishapore Electronics Factories	Supreme Chemitron Science Laboratories	
and 1250 more	and 54 more	and 775	
Government: PSUs & Education Sector	Die Mould Sector	Agr	
इसरो डिग्न	Sigmarq	Mel	
GT&TC	Sigmarq Axis Tools Plasma Alloys	Mitter Fasteners	
CIFET COVERNMENT TOOL ROOM			

and 22 more .....

and 157 more .....

and 87 more .....

## **Key Products at a Glance (1/2)**



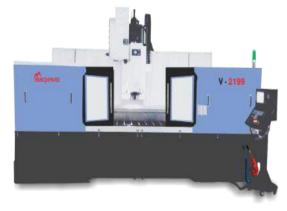
#### **Turning Centre**

In today's competitive market, you need robust CNC turning centers with uncompromised performance and specifications to produce world class products quickly accurately and with minimum non productive time.



#### **Vertical Machining Centre**

Our new generation Vertical Machining Centers incorporate a wide range of enhancements and sophisticated engineering knowledge that enables us to deliver optimized solutions with optimal performance



#### Horizontal Machining Centre

The rush in requirement for high technological products has provided a great chance for the development of Horizontal Machining Centres. We have developed different sizes to meet the rising demand for machines delivering higher outputs



#### **Twin Spindle - VMC**

"Double the production for similar job". Simultaneous machining on two efficiency spindles enhances and lowers the cost per part for highproduction. enhances volume lt throughput, reduced energy consumption and maximized floor space.



## **Key Products at a Glance (2/2)**



#### **Twin Spindle - Turning**

In demanding times of machining accuracy and productivity, Macpower has addressed both the issues, reducing idle time resulting in cumulative productivity with lesser manpower offering customers gain higher margins..



#### **Vertical Turret Lathe**

Combination of high power performance and excellent unyielding construction, designed to operate in medium and high production environments. It is equipped with robust structure design to ensure rigidity, stability, accuracy and flexibility for the machining of chucking parts.



#### **Drill Tap Centre**

Designed specifically for drill tap application along with total tapping milling capabilities. These machines are compact and powerful, built with optimally designed structure to take care of cutting forces and are equipped with automatic tool changers.





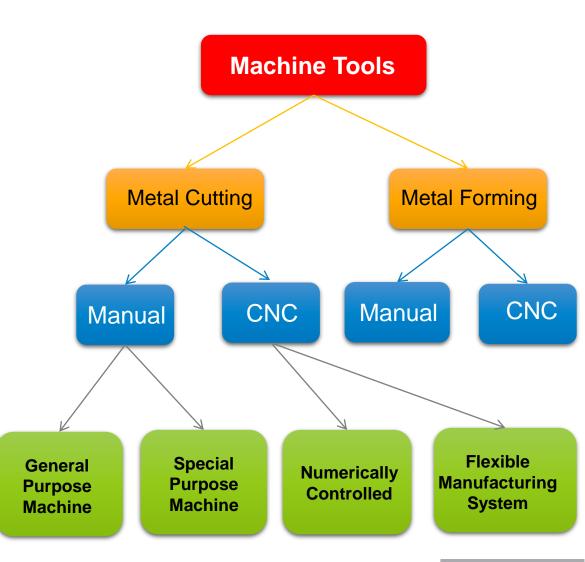


#### What are CNC Machines? (CNC machine in use – video1 video2 (click on link))

- Computer Numerical Control (CNC) is a machine in which pre-programmed software are used, combined with Engineering Designing to achieve desired cuts (shapes) based on end use of the product shaped.
- The manufacturing process using CNC machines is used to control a range of complex machinery and to perform three dimensional cutting tasks.
- The desired cuts (shapes) are programmed into the software and dictated to corresponding tools and machinery inside the CNC machine, which then carry out the tasks to be performed.

#### Industry 4.0

- Industry 4.0 aimed at use of cloud and internet in manufacturing.
- Enhanced human-machine interaction with advanced robotics, increased connectivity and data sets.
- Aimed at making India a global hub in manufacturing, design and innovation.
- To augment share of manufacturing in the GDP from 17% to 25%
- Domestic machine tool manufacturing needs to be increased 5x from current levels to aid the increasing share of manufacturing in the GDP.





- Globally, India stands 10<sup>th</sup> in terms of production and 8<sup>th</sup> in terms of consumption of machine tools.
- Consumption (demand) of machine tools in India is estimated to grow from approx Rs 12,000 cr in FY2016-17 to ~Rs 18,000-20,000 cr in FY2020-21.
- Against this domestic **production (supply)** is estimated to grow from ~Rs 6000-7000 cr to ~Rs 8,000-9,000 cr during the same period.
- Domestic production accounts for 30-40% of total consumption, thereby having significant dependence on imports.
- Government initiatives of "Make in India" and the current global "China+1" as an alternative to manufacturing, coupled with preference for India as a large manufacturing hub is expected to change the manufacturing landscape in India, ultimately leading to sharp growth in demand for CNC Machines.
- If the government target to increase share of manufacturing to GDP from 17% to 25% was to be achieved, the machine tool
  manufacturing industry in India will have to move from the current ~Rs.8000-9000 cr to ~Rs.45,000-50,000 cr over the next decade.
- We envisage tremendous growth in the machine tool demand due to rise in domestic manufacturing and import substitution.

Organized	Unorganized
33%	67%
ISO Ce 75	fied Non-Certified 25%

Domestic manufacturer profile for machines & machine tools

Growth in market for machine tools vs growth in manufacturing share to GDP

lanf : GDP	Domestic Manufacturers	Imports
Tgt from	30-40% → 50%	60-70% → 50%
7% to 25%	Domestic Machine & Tools supp $\sim$ Rs 8,000 cr $\rightarrow$ ~	

Source: Indian Machine Tool Manufacturers' Association





- □ MSE-1 certification for highest financial strength and operational ability by CRISIL
- □ FIE Foundation Award at IMTEX 2017 for Twin Spindle VMC V855 Twin Head
- □ FIE Foundation Award at IMTEX 2015 for Multi Tasking Machine Turn O' Mill Y S
- □ FIE Foundation Award at IMTEX 2013, Bangalore for designing excellence for model TURN 'O' MILL 200
- □ 4th Ranked in highest excise tax pay in the year 2010 -11
- □ Best Product Award for LX 200 Super at Engineering Expo in 2004









# Thank You

For further details please contact:

# macpower

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