

### **MACPOWER CNC MACHINES LIMITED**

**INVESTOR PRESENTATION – DECEMBER 2018** 



### **EXECUTIVE SUMMARY**





#### **Company Overview:**

- Macpower CNC Machines Ltd. (Macpower), incorporated in 2003, has more than one decade of experience in competitive manufacturing solutions.
- It has become India's fastest growing CNC Machines Manufacturing Company.
- Macpower provides 'Competitive Manufacturing Solutions' to meet the exact requirements of their customers.
- ► MSE 1 Highest Financial Strength in SME Segment certified by CRISIL.
- Macpower is manufacturing Special Purpose Machines [SPM] for Defense sectors like DRDO and for Aeronautics segments like HAL.

#### **Business Mix:**

Manufacturing range includes CNC Turning Centre, VMC, HMC, Turn Mill Centre, VTL, Twin Spindle Turning & VMC, Drill Tap Centre, Cylindrical Grinder along with Robotic Automation solutions.

#### **Manufacturing and Distribution Network:**

With more than 5,000 installation bases across India, the company has sales & service teams present in 31 cities that boasts of 107 qualified sales and service engineers.

Macpower also has 6 business associates across India, 4 regional offices and 4 Tech Centers.

#### Financials FY18

Total Revenue
INR 1,075 Mn
3 Year CAGR 19%

EBITDA
INR 120 Mn
3 Year CAGR 81%

INR 70 Mn
3 Year CAGR 21%

#### Financials H1-FY19

Total Revenue

INR 696 Mn

Y-o-Y Growth 50%

EBITDA
INR 102 Mn
Y-o-Y Growth 141%

INR 66 Mn Y-o-Y Growth 161%





### COMPANY OVERVIEW



- Incorporated in 2003, Macpower CNC Machines Limited (Macpower) has a vision to provide the best possible solution in CNC machine industry thereby unleashing value for end users.
- Led by highly experienced promoters and management team, Macpower adopts an innovation driven approach, which makes the company successful in all its operations.
- Macpower's manufacturing range includes CNC Turning Centre, VMC, HMC, Turn Mill Centre, VTL, Twin Spindle Turning & VMC, Drill Tap Centre, Cylindrical Grinder along with robotic automation solution.
- Macpower has successfully executed projects across India for sectors like Automobile, Railways, Aerospace, Defense, Power, Medical, Agriculture, Government Education Sector and General Engineering.
- Macpower has its manufacturing unit in an area of around 4 acres which is situated at Metoda G. I. D. C., Rajkot (India).
- ▶ It exports to companies in countries like the USA, UK, Turkey, Thailand, UAE, South Africa and many more.

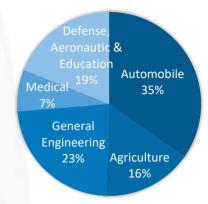
**65**Different Models

**1,000**Application Solutions

#### Total Income (In Mn) and EBITDA Margins



#### **Industry Segment wise Revenue H1-FY19**



### KEY MANAGERIAL PERSONNEL



#### Rupesh Mehta, Promoter, Chairman & Managing Director

- ► Has more than 25 years of experience in the Machine Tool Industry, out of which 14 years of experience in Macpower as a Management Personnel.
- Guiding force behind all the corporate decisions and is responsible for the entire business operations of the Company.
- Areas of expertise includes Accounts, General Administration, Sales, Service, IT, HMC, VMC R & D and CNC R & D.
- Was the Former President of Rajkot Machine Tools, Former Treasurer of Rajkot Chamber of Commerce, Former Director of Rajkot Engineering Association, Former Executive Director of Indian Machine Tool Manufacturers of Association.

#### Nikesh Mehta, Promoter & Whole-Time Director

- ► Has been on the Board of the Company since inception and has around 14 years of experience in the Machine Tool Industry.
- Has expertise In Techno Commercial Management and the scope of work includes looking after Machine Shop, Application and Purchase department of the Company.

#### Rajnikant Raja, Chief Financial Officer

- One of the most experienced employees of the company.
- Entrusted with the responsibility of handling financial activities of the Company.

#### Riya Mehta, Director

- ▶ Has been on the Board of the Company since 1st April, 2004.
- Associated with the responsibilities pertaining to the Human Resources department of the company.
- Has 13 years of experience in the field of Human Resource Management.

#### Rajubhai Bhanderi, Independent Director

- Has 30 years of experience in the Machine Tools Manufacturing Industry.
- Is the Managing Director of Dharti Co-operative Bank, Rajkot and also the President of Machine Tools Manufacturers Association, Rajkot.

#### Maulik Mokaria, Independent Director

- ► Holds Master of Science Degree in Finance Management from Middlesex University, London.
- Is the CEO of Shree Maruti Courier Services Pvt. Ltd. and has experience of 5 years in Courier and Logistic Services industry.
- ▶ Has expertise in areas of Finance, Operation & Management.

#### **Deven Doshi, Independent Director**

- Has an experience of 10 years in the Finance Service Industry.
- ► Has expertise in the Finance Sector including financial system in general and stock market and is a member of the Audit Committee and NRC.

## **KEY MILESTONES**



Incorporation of the company **2003** 

Developed models with USP advantages **2007** 

Launched multitasking machines in EMO - Germany **2013**  Introduction of high-end machines like HMC & Robotic Automation 2015

Listed on NSE Emerge

2018



















2005

Partial In-house Machining capability developed 2011

Covered maximum industry segments

2014

Commencing operations in the Defense sector

2017

Expanding Horizons by supplying to Aeronautics & PSUs

## GEOGRAPHICAL PRESENCE





### MANUFACTURING FACILITIES

Macpower

- ▶ More than 150,000 Sq. Ft. of enclosed land area
- In-house manufacturing capacity for all heavy structural / critical components
- Precision Double Column Machining facility
- Precision HMC, VMC & CNC Machining cell facilities
- In-house sheet metal designing and manufacturing facility
- Proposed powder coating facility
- Proposed Spindle manufacturing facility
- ► Total product process / admin process / engineering process backed-up with latest IT tools









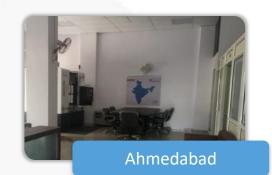




### TECH CENTERS



- ► A Tech Center is an in-house demo of Macpower's machines.
- It is a one stop solution regarding machines, tooling, fixture options, part development, machine applications and trading and arranging of open house.
- To achieve this objective, these tech centers have a selection of CNC Lathes, Machining centres for customers to get hands on experience about these machines.









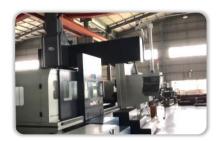
### RESEARCH AND DEVELOPMENT



- ▶ R&D Department is the backbone of any manufacturing activity and therefore Macpower believes in investing in R&D for product innovation.
- ▶ The Company has an in-house Research and Development center establishment with a team of highly qualified 15 experienced design engineers headed by the President of R & D, who has core experience of 40 years in Machine tool Design. This has resulted in new models being implemented into latest machines. The R&D Team focuses on:
  - New Product Research
  - New Product Development
  - Modernizing Existing Products
  - New Process development
  - Innovation
- At Macpower, CREO 4 of PTC- 3 D Modelling and Finite Element Analysis (FEA) digital design tools allow their designers to achieve maximum accuracy and flexibility.
- ▶ The R&D department also provides technical support to the marketing staff, creating a coherent team of professionals that are there to serve every need.







### AWARDS AND CERTIFICATION





FIE Foundation Award at IMTEX 2017 for Twin Head VMC

Segment certified by CRISIL.



FIE Foundation Award at IMTEX 2015 for Turn Mill Centre with Y Axis and sub Spindle





FIE Foundation Award at IMTEX 2013 for designing excellence Model Turn 'O' MILL 200

### **KEY STRENGTHS**







**Entry Barrier** 

As the industry is highly technological driven, entry

of new companies is difficult

#### **Experienced Promoters and Management Team**

First Generation Entrepreneurs

Personal Approach and Flat Hierarchy



#### **Diversified Customer Base**

Large range of Domestic and International Customers

Helps the Government to promote the 'Make In India' Movement



#### **Growth Prospects**

Overall Machine tool industry growth is 25% while Macpower growth is 50%



#### **Debt Free Company**

The Management has successfully managed to keep the Debt - Equity ratio to 0.01 times



#### **Quality Check**



#### **Research and Development**

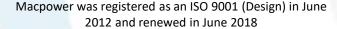
Intelligent minds with diverse backgrounds to develop technology

CAD tools allow our designers to achieve maximum accuracy and flexibility, while applying practical experience and knowledge to all of our new products.



#### Sales and Service

Sales & Service Team has presence in 31 cities across the country with 107 qualified engineers and 6 business associates; establishment of 4 region office and 4 technology centres across the country.



### **KEY CUSTOMERS**



#### **AUTOMOBILE SECTOR**















**GENERAL ENGINEERING SECTOR** 





















#### **DEFENCE SECTOR**















#### **GOVERMENT PSU**











### AGRICULTURE SECTOR





#### **DIE MOULD SECTOR**







#### **EXPORT SECTOR**









# BUSINESS OVERVIEW

## PRODUCT PROFILE



Machine	Turning Centre	Vertical Machining Centre	Turn Mill Centre			
	OOD TANK	Macpower 8				
Applications	Bearing, Valve, Pump industry, Tool room, Automobile, Process plant components, Agriculture, Textile and the Piping industry	Tool room, Die and mould, Automobile Components, Pattern Making, Defence, Power and Railways	Special purpose components, Aeronautics Components, Defence, Agriculture Components, Medical Components			
No. of Models	26	18	3			
Output						

## PRODUCT PROFILE



Machine	Vertical Turret Lathe	Horizontal Machining Centre	Drill Tap Centre				
		Macpover 1	•TC 433				
Applications	Valve body, Motor body, Engine liner and Railways						
No. of Models	4	4 3					
Output	<b>90930</b>						

## PRODUCT PROFILE



Machine	Twin Spindle	Cylindrical Grinder	Multi-tasking Machine			
	Charge Annual Control of the Control	Marganes Services				
Applications	Automobile Components & Textile Components	Agriculture Components and Railway				
No. of Models	3	3	4			
Output						

## PRIME EXHIBITIONS



















MAKTEK EURASIA 2012 - ISTANBUL (TURKEY)

**EMO 2013 - GERMANY** 

## ORDER FLOW PROCESS (FOR SPECIAL PURPOSE MACHINE)



#### Production Plan and Design

Depending on the order, the design of the machine is prepared and verified with the customer and components required for manufacturing are decided.

#### Processing of Raw Material

The materials then pass through various fabrication and machining processes.

#### Calibration of Test Instruments

The gauges and measuring instruments are calibrated periodically to ensure that they are as per preset standards.

#### **Assembly**

The components produced in house, along with the components bought out, are then assembled to produce the machinery.

#### **Dispatch**

On successful completion of test runs and trials, the machines are then dispatched to the customer.

Step 1

Step 2

Step 3

Sten

Step 5

Step 6

Step 7

Step 8

Step 9

Step 10

## Procurement of Materials

Materials required are procured and then inspected for quality and finally only the ones that pass the quality standard are approved for use.

#### **In-process Inspection**

The materials are subjected to In-process Inspection on various parameters to identify deviations from the specifications, if any and take corrective actions wherever needed.

#### **Final Inspection**

The components are then subjected to final inspection before passing them for assembly.

#### **Testing and Trials**

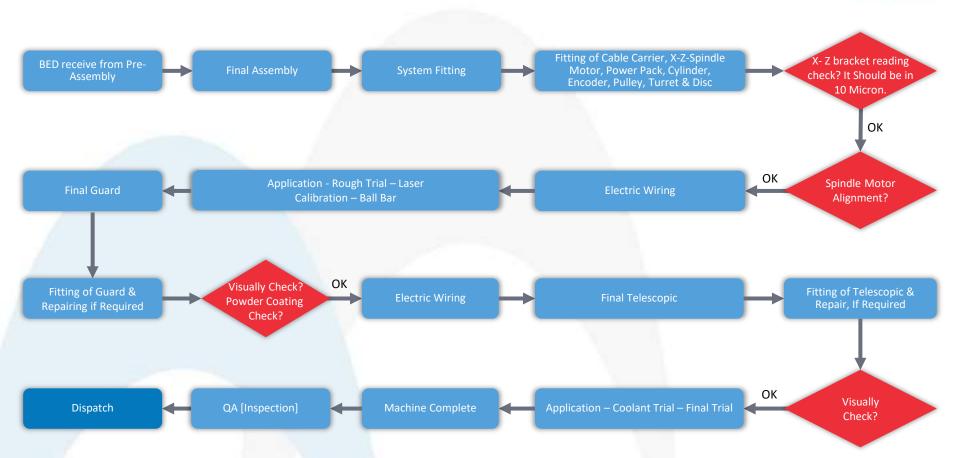
The machines are then subjected to Testing and Trials to ensure that they satisfy the specified parameters of performance.

### Commissioning of Machine

On receipt of the machine by the customer, necessary supervision of its erection and commissioning is carried out by the Company's service personnel.

### MANUFACTURING PROCESS





## ORDER BOOK (As on 31st October 2018)



Description	Number	Value (INR Mn)
Pending Order/ Advance (Private)	508	900/48
Govt. Supplied	165	702
L1/Order Recd. (For FY19)	11	66
Tender Bidded	377	2,050

Order Book	Domestic				
Products	No of Units	Value (INR Mn)			
Turning Centre	402	602			
Vertical Turning Lathe	1	4			
Vertical Machining Centre	97	253			
Horizontal Machining Centre	3	32			
Twin Spindle	4	7			
Drill Tap Centre	1	2			





### NEW PLANT DETAILS



#### **FACILITY**

- Multi-Storeyed Assembly Area.
- Assembly capacity of additional 600 Machines per year (Existing capacity 600 machines per year), hence total capacity of plant is 1,200 Machines per year
- State-of-the-art temperature controlled Assembly Shop.
- Imported state-of-the-art mother machines and equipment.
- In-house spindle manufacturing with high-end machines and assembly facilities.

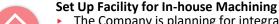
#### **BENEFITS**

- Constructed Plant Area (Existing) = 50,814 sq. ft. and New Constructed Plant Area around 60,000 sq. ft. Total Constructed area will be 1,10,814 sq. ft.
- Increase in Productivity
- Decrease in Production Cost and Increase in Profitability
- Decrease in Logistic Cost
- Through backward integration, Macpower will be able to meet increased market demand on a timely basis
- 4% to 5% cost reduction after expansion with double production capacity



### FUTURE GROWTH STRATEGY





- The Company is planning for integrated operation of its products by in-house machine shop and sheet metal manufacturing facility.
- The management believes that the integrated operations will reduce its dependence on third party supplies of products, services and quality, enabling it to streamline its production process and achieve timely delivery of quality products at competitive costs.

#### **New Entrants**

Due to several initiatives being taken by GoI and GoG [Government of Gujarat], new entrepreneurs are eager to start new industries in many segments. Lathe & CNC Machines, being Mother Machines, would attract most of the new entrepreneurs in becoming prospective customers for the Company.



#### **Government Supplies**

The Company is firmly establishing its footholds in Ordnance Factories, PSUs, Educational Institutes of State and Central Government, and Research centres with multi-fold planning to supply various machines in order to cater to these verticals.



#### **Domestic Business**

The Company has around 508 orders in line valuing INR 900 Mn for which they have already received INR 48 Mn as an advance against the orders.



#### **Tech Centers are in close vicinities**

- ▶ In-house live demo of Macpower CNC Machines.
- ▶ These centres have a selection of CNC Lathes, Machining centres for Customers to get hands-on experience with these machines.



#### Augmenting manufacturing capacity to meet the growing industry demand

- ▶ The consumption of machine tools in India was ~INR 118 Bn in 2012 and is expected to reach INR 293 Bn in 2020.
- The continued increase in domestic and foreign investment into the industry will translate into a higher demand for machine tools. It is considered the 'Mother Industry' for all manufacturing activities.



#### **Import Substitute**

• Due to import becoming costlier poses good opportunity for Indian Machine tools market to grow for which the company has also enormous potential to have their presence respect to imported machine tools.

#### **Conversion of Conventional User to CNC**

Conventional users are changing over to CNC technology where the company sees huge growth potential. By replacing conventional Lather into CNC lathe, its saves 8 worker, sizable space, improve quality and increase the production capacity.







# INDUSTRY OVERVIEW

### INDIAN MACHINE TOOLS INDUSTRY

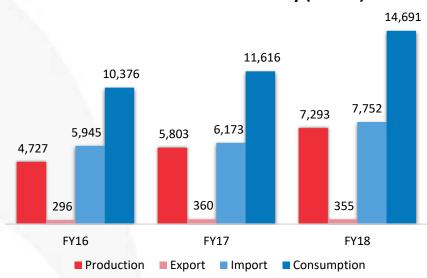






- The Indian Machine tool Industry has around 1,000 units in the production of machine tools, accessories/attachments, subsystems and parts. Of these, around 25 in the large scale sector account for about 70% of the turnover and the rest are in the MSME sector of the industry.
- Metal cutting machine tools constitute about 80% of the total demand for metal working machine tools in India. About 52% of metal cutting machines consumed in India are imported.
- India's capital good sector is expected to triple in size to INR 7.5 Tn (USD 116 Bn) and add 21 Mn jobs by 2025.
- About 55% of the metal cutting machines consumed in India are imported and about 45% of the machines are imported from Japan & Germany so there is a lot of opportunity for domestic companies.

#### **Indian Machine Tools Industry (INR Cr)**



Indian Machine Tool Industry (INR Cr)	CNC	Conventional
Forming	137	456
Cutting	4,854	356

### MANUFACTURING SECTOR IN INDIA





Under the 'Make in India' initiative, the Government of India aims to increase the share of the manufacturing sector for the gross domestic product (GDP) to 25% by 2022, from 16%, and create 100 Mn new jobs as well.

- ▶ India stands 12th in production and 8th in the consumption of machine tools in the world as per the 2017 Gardner Business Media survey.
- India has become one of the most attractive destinations for investments in the manufacturing sector. Cumulative Foreign Direct Investment (FDI) in India's manufacturing sector reached USD 76.82 Bn by June 2018.
- ► The manufacturing sector of India has the potential to reach USD 1 Tn by 2025 and India is expected to rank amongst the top three growth economies and manufacturing destinations of the world by the year 2020.

## New Industrial Policy, 2015 and Assistance to Micro, Small and Medium Enterprise (MSME)

- Capital Investment Subsidy
- Interest subsidy
- Assistance to venture Capital

Enterprise	Investment in Plant and Machinery (Manufacturing Industry)	Investment in Equipment (Service Industry)		
Micro	Up to 25 Lakhs	Up to 10 Lakhs		
Small Above 25 Lakhs to 5 C		Above 10 Lakhs to 2 Cr		
Medium	Above 5 Cr to 10 Cr	Above 2 Cr to 5 Cr		

References: Media reports, Press releases, EEPC India, Press Information Bureau (PIB), Department of Industrial Policy and Promotion (DIPP), The Confederation of Indian Industry (CII)





## INCOME STATEMENT



PARTICULARS (INR Mn)	FY16	FY17	FY18	H1- FY19
Total Income*	642	696	1,075	696
Total Expenses	619	677	955	594
EBITDA	23	19	120	102
EBITDA Margin	3.47%	2.73%	11.16%	14.66%
Finance Cost	7	3	2	1
Depreciation	13	7	10	6
РВТ	3	9	108	95
Тах	(3)	2	37	29
PAT	6	7	71	66
PAT Margin	0.93%	1.01%	6.61%	9.48%
Basic EPS (INR)	12.63	15.68	22.79	6.74

<sup>\*</sup> Including Other Income

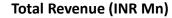
## **BALANCE SHEET**

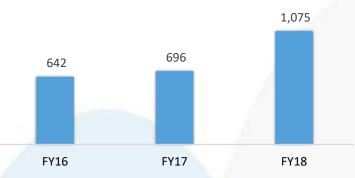


EQUITY AND LIABILITIES (INR Mn)	FY16	FY17	FY18	H1-FY19	ASSETS (INR Mn)	FY16	FY17	FY18	H1-FY19
1) SHARE HOLDERS' FUND					1) NON CURRENT ASSETS				
Share Capital	6	6	98	98	Fixed Assets				
Reserves and Surplus	22	30	435	497	Tangible	28	29	44	48
Total	28	36	533	595	Intangible	1	1	1	1
					Capital Work-in-progress	-	-	1	5
2) NON CURRENT LIABILITIES					Deferred Tax Asset (Net)	4	4	6	5
Long Term Borrowings	40	7	2	1	Long Term Loans & Advances	-	-	12	16
Long Term Provisions	-	-	5	6	Other Non Current Assets	-	-	16	17
Total	40	7	7	7	Total	33	34	80	92
3) CURRENT LIABILITIES					2) CURRENT ASSETS				
Short Term Borrowings	3	33	-	3	Current Investments	-	-	75	322
Trade Payables	175	240	358	357	Inventories	101	173	277	413
Other Current Liabilities	3	6	5	4	Trade Receivables	33	103	42	115
Short Term Provisions	1	3	44	33	Cash & Cash Equivalents	62	1	392	1
Total	182	282	407	397	Short Term Loans & Advances	21	14	81	56
					Total	217	291	867	907
Total	250	325	947	999	Total	250	325	947	999

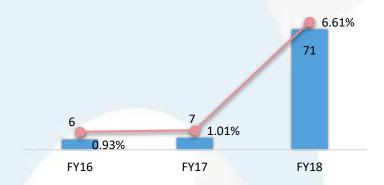
### FINANCIAL HIGHLIGHTS



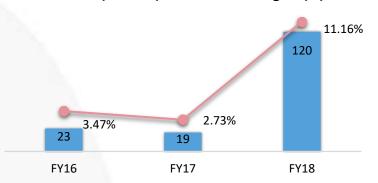




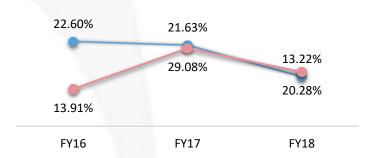
### PAT (INR Mn) and PAT Margins (%)



#### EBITDA (INR Mn) and EBITDA Margins (%)



#### **RoE and RoCE**

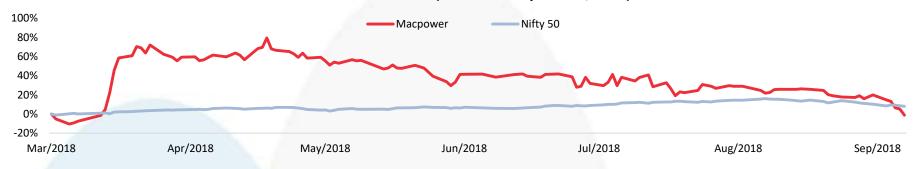


<sup>\*</sup> Including Other Income

### MARKET DATA

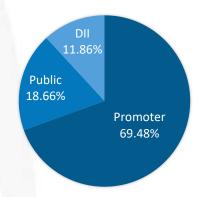


#### Share Price Performance (As on 30th September, 2018)



Price Data (As on 30th September, 2018)				
СМР	160			
52 Week H/L	305.5/140			
Avg. Trending Vol.	58.62			
Avg. Net Turnover	12.39			
Market Cap (In Mn)	1,569.30			
Total No. of Shares (In Mn)	9.80			

#### **Shareholding Pattern (As on 30th September, 2018)**



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